



WILLIAM T FUJIOKA
Chief Executive Officer

County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
<http://ceo.lacounty.gov>

REVISED

June 9, 2009

To: Supervisor Don Knabe, Chairman
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

ECAPS PROJECT COSTS

On November 25, 2008, on the motion by Supervisor Antonovich, the Chief Executive Office was directed to report back to the Board at its meeting of December 9, 2008 on the total eCAPS project costs, one-time and ongoing.

Currently, the estimated cost of the project consists of \$232.3 million one-time costs and \$36.5 million on-going costs. We have spent \$108.3 million one-time net County costs (NCC) from fiscal year (FY) 2003-04 through FY 2007-08 and estimated an additional \$79.1 million of one-time NCC is needed for FY 2008-09 through FY 2011-12 as indicated in the attachment. We will continue to update this spreadsheet as the information becomes available and the amounts are more solid until the end of this project.

In addition, we have briefed Board Offices of these costs on March 18, 2009 and April 20, 2009 and shall provide these briefings on an annual basis.

If you have any questions or need additional information, your staff may contact Cindy Lee of the Auditor-Controller at (213) 974-0356.

WTF:ES:GS:
LM:cg

Attachment

c: Auditor-Controller

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"To Enrich Lives Through Effective And Caring Service"

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Intra-County Correspondence Sent Electronically Only***

e-CAPS / e-HR PROJECT SUMMARY

Data provided or compiled by Auditor-Controller

| | One-Time Costs | | | | | | | One-Time |
|--|----------------------------------|--------------------|--------------------|-------------------|------------------------|------------------------|------------------------|---------------|
| | 2003-04 to 2005-06 Actuals | 2006-07 Actuals | 2007-08 Actuals | 2008-09 Budget | 2009-10 Projections | 2010-11 Projections | 2011-12 Projections | |
| CGIAMS | | | | | | | | |
| CGIAMS | | | | | | | | |
| CGIAMS Amendment 2 | | | | | | | | 51,107,000 |
| CGIAMS Amendment 3 | | | | | | | | 18,008,000 |
| CGIAMS Amendment 4 | | | | | | | | 84,111,000 |
| CGIAMS Sub-Total | \$51,107,000 | \$23,806,000 | \$17,908,000 | \$22,900,000 | \$21,309,000 | \$18,000,000 | \$7,211,000 | \$180,224,000 |
| ISD | | | | | | | | |
| ISD Equipment | | | | | | | | 13,948,000 |
| ISD Equipment Amendment 2 | | | | | | | | 2,454,000 |
| ISD Equipment Amendment 3 | | | | | | | | 7,624,000 |
| ISD Midrange Amendment 2 | | | | | | | | 0 |
| ISD Midrange Amendment 3 | | | | | | | | 4,807,000 |
| ISD Sub-Total | \$13,948,000 | \$0 | \$5,654,000 | \$2,860,000 | \$4,015,000 | \$1,817,000 | \$539,000 | \$28,633,000 |
| A-C County Operating Costs | | | | | | | | \$780,000 |
| Board Letters Sub-Total | \$85,055,000 | \$23,806,000 | \$23,704,000 | \$25,710,000 | \$25,485,000 | \$17,967,000 | \$7,900,000 | \$189,607,000 |
| Facilities | | | | | | | | |
| Refurbishment/IT | | | | | | | | 100,000 |
| Rent Expense ⁽¹⁾ | 181,000 | 185,000 | 383,000 | 1,163,000 | 1,163,000 | 1,163,000 | 1,163,000 | 5,261,000 |
| Facilities Sub-Total | \$181,000 | \$185,000 | \$383,000 | \$1,163,000 | \$1,163,000 | \$1,163,000 | \$1,163,000 | \$5,361,000 |
| DHR | | | | | | | | |
| HR (S&EB) New Staff (10700) ⁽¹⁾ | | | 18,845,000 | | | | | 8,583,000 |
| HR (S&EB) Existing Staff (10799) | 484,000 | 707,000 | 888,000 | | | | | 6,787,000 |
| HR Staff Sub-Total | \$484,000 | \$707,000 | \$1,773,000 | \$2,848,000 | \$2,848,000 | \$2,848,000 | \$2,848,000 | \$14,340,000 |
| Auditor-Controller - Systems Development | | +3 | | | | | | |
| A-C (S&EB) Base | | | 375,000 | 401,000 | 407,000 | 407,000 | 407,000 | 1,997,000 |
| A-C (S&EB) New Staff (added) | | 296,000 | | | | | | 296,000 |
| A-C (S&EB) Requested Staff | | | | | | | | |
| A-C (S&EB) Existing Staff | 13 existing | 1,645,000 | 1,828,000 | 1,952,000 | 1,981,000 | 1,981,000 | 1,981,000 | 12,979,000 |
| A-C Staff Sub-Total | \$1,611,000 | \$1,941,000 | \$2,203,000 | \$2,353,000 | \$2,388,000 | \$2,388,000 | \$2,388,000 | \$15,272,000 |
| GEQ (S&EB) Existing | \$227,000 | \$349,000 | \$378,000 | \$444,000 | \$444,000 | \$444,000 | \$444,000 | \$2,734,000 |
| Cognos | | | | | | | | |
| Cognos Enterprise License | | \$5,000,000 | | | | | | 5,000,000 |
| Cognos Annual Maintenance | | | | | | | | |
| Cognos Sub-Total | \$0 | \$5,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,000,000 |
| Gross Total | \$67,618,000 | \$31,965,000 | \$28,441,000 | \$32,620,000 | \$32,310,000 | \$24,812,000 | \$14,748,000 | \$232,314,000 |

| | Ongoing Costs | | | | | | | 2012-13 ⁽⁴⁾ Projections |
|---|--------------------|--------------------|--------------------|---------------------|------------------------|------------------------|------------------------|---------------------------------------|
| | 2005-06 Actuals | 2006-07 Actuals | 2007-08 Actuals | 2008-09 Budget | 2009-10 Projections | 2010-11 Projections | 2011-12 Projections | |
| ISD | | | | | | | | |
| ISD Equipment | | | | | | | | |
| ISD Equipment Amendment 2 | | | | | | | | |
| ISD Equipment Amendment 3 | | | | | | | | |
| ISD Midrange Amendment 2 | | | | | | | | |
| ISD Midrange Amendment 3 | | | | | | | | |
| ISD Sub-Total | \$0 | \$0 | \$0 | \$0 | \$1,080,000 | \$1,080,000 | \$1,080,000 | \$1,080,000 |
| Board Letters Sub-Total | \$0 | \$0 | \$0 | \$0 | \$1,080,000 | \$1,080,000 | \$1,080,000 | \$1,080,000 |
| Auditor-Controller - Systems Operations | +32 - 31 = 1 | +9 - 3 DEV = 7 | +12/6mo = 19 | +9 - 3 curtail = 25 | | | | |
| Accounting, Disbursements, CW Payroll | | | | | | | | |
| A-C (S&EB) Base | 2,684,000 | 3,008,000 | 3,762,000 | 5,321,000 | 6,483,000 | 6,483,000 | 6,483,000 | 6,483,000 |
| A-C (S&EB) New Staff (added) ⁽¹⁾ | | 433,000 | 608,000 | 991,000 | | | | |
| A-C (S&EB) Requested Staff | | | | | +6 | | | |
| A-C (S&EB) Existing Staff | 10 existing | | | | | 849,000 | 849,000 | 849,000 |
| A-C Staff Sub-Total | 1,196,000 | 1,222,000 | 1,368,000 | 1,481,000 | 1,483,000 | 1,483,000 | 1,483,000 | 1,483,000 |
| A-C Staff Sub-Total | \$3,880,000 | \$4,661,000 | \$5,738,000 | \$7,773,000 | \$7,966,000 | \$8,815,000 | \$8,815,000 | \$8,815,000 |
| ISD | | | | | | | | |
| ISD (S&EB) | 1,860,000 | 2,019,000 | 3,147,000 | 3,781,000 | 3,777,000 | 3,777,000 | 3,777,000 | 3,777,000 |
| ISD (S&EB) Requested Staff | | | | | | +5 | | |
| ISD Staff Sub-Total | 1,860,000 | 2,019,000 | 3,147,000 | 3,781,000 | 3,777,000 | 1,164,000 | 1,164,000 | 1,164,000 |
| ISD Maintenance Costs | 5,654,000 | 10,537,000 | 8,520,000 | | | 4,941,000 | 4,941,000 | 4,941,000 |
| ISD Maintenance Costs-Financials | | | | 1,834,000 | 1,876,000 | 1,869,000 | 1,863,000 | 1,859,000 |
| ISD Maintenance Costs-Budget Prep | | | | 2,177,000 | 2,181,000 | 2,190,000 | 2,203,000 | 2,223,000 |
| ISD Maintenance Costs-Procurement | | | | 929,000 | 1,067,000 | 1,063,000 | 1,080,000 | 1,057,000 |
| ISD Maintenance Costs-PW (FAS Replace) | | | | 641,000 | 736,000 | 733,000 | 731,000 | 729,000 |
| ISD Maintenance Costs-Time Collection | | | | 658,000 | 832,000 | 871,000 | 873,000 | 873,000 |
| ISD Maintenance Costs-eHR | | | | | 1,164,000 | 1,817,000 | 5,208,000 | 5,244,000 |
| ISD Maintenance Costs-Data Warehouse | | | | 2,651,000 | 2,953,000 | 2,874,000 | 3,050,000 | 3,245,000 |
| ISD Maintenance Costs-eCAPS/eHR Test Env | | | | 2,880,000 | 3,182,000 | 3,783,000 | 3,861,000 | 4,460,000 |
| ISD Maintenance Costs Sub-Total | 5,554,000 | 10,537,000 | 8,520,000 | 11,550,000 | 13,991,000 | 15,200,000 | 18,839,000 | 19,541,000 |
| ISD Equip Acquisition (Server Refresh) | | | | | | | 1,847,000 | 1,511,000 |
| ISD Sub-Total | \$7,414,000 | \$12,556,000 | \$11,667,000 | \$18,331,000 | \$17,768,000 | \$20,141,000 | \$25,627,000 | \$25,993,000 |
| Cognos | | | | | | | | |
| Cognos Enterprise License | | | 675,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 |
| Cognos Annual Maintenance | | | | | | | | |
| Cognos Sub-Total | \$0 | \$0 | \$675,000 | \$600,000 | \$600,000 | \$600,000 | \$600,000 | \$600,000 |
| Gross Total | \$11,274,000 | \$17,217,000 | \$18,076,000 | \$23,704,000 | \$27,414,000 | \$30,636,000 | \$36,122,000 | \$36,488,000 |

e-CAPS / e-HR PROJECT SUMMARY

Data provided or compiled by Auditor-Controller

| | One-Time Costs | | | | | | | One-Time |
|---|----------------------------------|--------------------|--------------------|-------------------|------------------------|------------------------|------------------------|----------------|
| | 2003-04 10/2005-06 Actuals | 2006-07 Actuals | 2007-08 Actuals | 2008-09 Budget | 2009-10 Projections | 2010-11 Projections | 2011-12 Projections | |
| ADJUSTMENTS - IFY/Revenue | | | | | | | | |
| DHR | | | | | | | | |
| HR (S&EB) New Staff (10700) | | | (885,000) | (1,917,000) | (1,917,000) | (1,917,000) | (1,917,000) | (8,563,000) |
| HR Staff Sub-Total | \$0 | \$0 | (\$885,000) | (\$1,917,000) | (\$1,917,000) | (\$1,917,000) | (\$1,917,000) | (\$8,563,000) |
| ADJUSTMENTS - NCC | | | | | | | | |
| DHR | | | | | | | | |
| HR (S&EB) Existing Staff (10799) | (85,000) | (170,000) | (340,000) | (680,000) | (680,000) | (680,000) | (680,000) | (5,787,000) |
| DHR Lease | (107,000) | (214,000) | (428,000) | (856,000) | (856,000) | (856,000) | (856,000) | (370,000) |
| HR Staff Sub-Total | (\$825,000) | (\$872,000) | (\$828,000) | (\$932,000) | (\$932,000) | (\$932,000) | (\$932,000) | (\$6,157,000) |
| Auditor-Controller - Systems Development | | | | | | | | |
| A-C Staff COLA | | | (7,000) | (11,000) | (11,000) | (11,000) | (11,000) | (61,000) |
| A-C Staff NCC (06-07: 9 FTEs) | | | | | | | | |
| A-C Staff NCC (06-07: 3 FTEs for DEV) | | (296,000) | (296,000) | (296,000) | (296,000) | (296,000) | (296,000) | (1,726,000) |
| A-C Staff NCC (08-09: 9 FTEs) | | | | | | | | |
| A-C Staff NCC (08-09: 3 FTEs for curtailment) | | | | | | | | |
| A-C Existing | (1,611,000) | (1,645,000) | (1,628,000) | (1,952,000) | (1,981,000) | (1,981,000) | (1,981,000) | (12,979,000) |
| A-C Staff Sub-Total | (\$1,611,000) | (\$1,941,000) | (\$2,131,000) | (\$2,258,000) | (\$2,268,000) | (\$2,268,000) | (\$2,268,000) | (\$14,806,000) |
| ISD | | | | | | | | |
| ISD Charges Adjustments (2 staff: A-C funded) | | | | | | | | |
| Legacy Systems Adjustments-Financials | | | | | | | | |
| Legacy Systems Adjustments-Payroll/Personnel | | | | | | | | |
| ISD Sub-Total | | | | | | | | 0 |
| CEO (S&EB) Existing | (\$227,000) | (\$349,000) | (\$378,000) | (\$446,000) | (\$446,000) | (\$446,000) | (\$446,000) | (\$2,734,000) |
| NCC Adjustments Sub-Total | (\$2,463,000) | (\$3,162,000) | (\$3,441,000) | (\$3,836,000) | (\$3,869,000) | (\$3,869,000) | (\$3,869,000) | (\$22,897,000) |
| Adjustments Sub-Total | (\$2,463,000) | (\$3,430,000) | (\$3,722,000) | (\$4,214,000) | (\$4,262,000) | (\$4,262,000) | (\$4,262,000) | (\$24,642,000) |
| NCC | \$65,055,000 | \$23,538,000 | \$19,719,000 | \$23,939,000 | \$26,728,000 | \$19,230,000 | \$9,183,000 | \$187,372,000 |
| Total One-Time (check sum): \$187,372,000 | | | | | | | | |

| | Ongoing Costs | | | | | | |
|--|--------------------|--------------------|--------------------|-------------------|------------------------|------------------------|------------------------|
| | 2005-06 Actuals | 2006-07 Actuals | 2007-08 Actuals | 2008-09 Budget | 2009-10 Projections | 2010-11 Projections | 2011-12 Projections |
| ADJUSTMENTS - IFY/Revenue | | | | | | | |
| Auditor-Controller - Systems Operations | | | | | | | |
| Accounting, Disbursements, CW Payroll | | | | | | | |
| A-C Staff IFY/Rev (05-06: 32 FTEs) | (1,332,000) | (1,332,000) | (1,332,000) | (1,332,000) | (1,332,000) | (1,332,000) | (1,332,000) |
| -31 Staff to offset 32 new staff | (1,332,000) | (1,332,000) | | | | | |
| A-C Staff IFY/Rev (07-08: 12 FTEs) | | | (608,000) | (1,216,000) | (1,216,000) | (1,216,000) | (1,216,000) |
| A-C Staff IFY/Rev (cost recovery) | | | | | (1,323,000) | (1,323,000) | (1,323,000) |
| A-C Staff Sub-Total | (\$2,664,000) | (\$2,664,000) | (\$3,272,000) | (\$3,880,000) | (\$5,203,000) | (\$5,203,000) | (\$5,203,000) |
| ISD | | | | | | | |
| ISD Charges IFY/Rev | (8,057,000) | (8,838,000) | (9,528,000) | (9,875,000) | (9,875,000) | (9,875,000) | (9,875,000) |
| ISD Charges IFY/Rev (cost recovery) | | | | | (8,221,000) | (8,830,000) | (9,618,000) |
| ISD Midrange Amendment 2 IFY/Rev | | | | | (1,080,000) | (1,080,000) | (1,080,000) |
| ISD Sub-Total | (\$8,057,000) | (\$8,838,000) | (\$9,528,000) | (\$9,875,000) | (\$17,176,000) | (\$17,785,000) | (\$20,471,000) |
| ADJUSTMENTS - NCC | | | | | | | |
| Auditor-Controller - Systems Operations | | | | | | | |
| Accounting, Disbursements, CW Payroll | | | | | | | |
| A-C Staff COLA | | (9,000) | (84,000) | (148,000) | (170,000) | (170,000) | (170,000) |
| A-C Staff NCC (06-07: 9 FTEs) | | (729,000) | (729,000) | (729,000) | (729,000) | (729,000) | (729,000) |
| A-C Staff NCC (06-07: 3 FTEs for DEV) | | 296,000 | 296,000 | 296,000 | 296,000 | 296,000 | 296,000 |
| A-C Staff NCC (08-09: 9 FTEs) | | | | (991,000) | (991,000) | (991,000) | (991,000) |
| A-C Staff NCC (08-09: 3 FTEs for curtailment) | | | | 214,000 | 214,000 | 214,000 | 214,000 |
| A-C Existing | (1,196,000) | (1,222,000) | (1,366,000) | (1,461,000) | (1,483,000) | (1,483,000) | (1,483,000) |
| A-C Staff Sub-Total | (\$1,196,000) | (\$1,664,000) | (\$1,883,000) | (\$2,819,000) | (\$2,863,000) | (\$2,863,000) | (\$2,863,000) |
| ISD | | | | | | | |
| ISD Charges Adjustments (2 staff: A-C funded) | | | | (382,000) | (382,000) | (382,000) | (382,000) |
| Legacy Systems Adjustments-Financials | (1,093,000) | (1,432,000) | (1,459,000) | (1,290,000) | (1,290,000) | (1,290,000) | (1,290,000) |
| Legacy Systems Adjustments-Payroll/Personnel | | | | | (600,000) | (3,400,000) | (5,400,000) |
| ISD Sub-Total | (1,093,000) | (1,432,000) | (1,459,000) | (1,672,000) | (1,672,000) | (2,272,000) | (7,072,000) |
| NCC Adjustments Sub-Total | (\$2,289,000) | (\$3,096,000) | (\$3,342,000) | (\$4,491,000) | (\$4,835,000) | (\$5,138,000) | (\$7,935,000) |
| Adjustments Sub-Total | (\$11,010,000) | (\$14,598,000) | (\$16,818,000) | (\$18,846,000) | (\$27,514,000) | (\$28,723,000) | (\$34,275,000) |
| NCC | \$284,000 | \$2,618,000 | \$1,260,000 | \$4,658,000 | \$4,100,000 | \$1,913,000 | \$1,913,000 |
| Incremental | \$2,354,000 | \$1,359,000 | \$3,598,000 | \$4,958,000 | \$2,013,000 | \$0 | \$0 |

- (1) For 2005-06 and 2006-07, DHR paid directly for rent in El Monte-Aerojet. Starting in FY 2007-08, all eCAPS rent expenses were combined and paid through the eCAPS budget (10799).
- (2) 18 DHR positions to be reviewed by CEO at end of project in FY 2012-13.
- (3) A-C will request that 9 N-items allocated in 2008-09 be converted to A-items.
- (4) Old legacy systems will drop off. Costs will stabilize at this point.

Data provided by CEO/Controller
Data provided or compiled by Auditor-Controller

| | | Breakdown of additional funding needs | | | |
|-------------|-------------|---------------------------------------|-------------|-------------|-------------|
| AU Staff | \$1,168,000 | \$0 | \$849,000 | \$849,000 | \$849,000 |
| ISD Charges | \$3,784,000 | \$0 | \$1,164,000 | \$1,164,000 | \$1,164,000 |
| | \$4,952,000 | \$0 | \$2,013,000 | \$2,013,000 | \$2,013,000 |